



NCURA Review Team Bios

The National Council of University Research Administrators has developed a formal system of assessment for offices of sponsored programs, in part, from its purpose as a professional development organization. The mission of professional development organizations, like NCURA, is to provide education and training to its members as well as others within the research community. Many educational efforts implicitly, if not explicitly, provide information on effective practices, techniques for success, and models of excellence. Setting standards and identifying quality of organizational performance, therefore, are expected functions of professional development organizations. In fact, no other activity of a professional development organization may be as important as the articulation of the standards and core practices of the profession. The NCURA system of peer review was developed for this purpose.

NCURA Peer Review Team for University of Montana

Kim Moreland **TEAM LEADER**

Kim Moreland

Kim Moreland is the Associate Vice Chancellor for Research Administration and Director of the Office of Research and Sponsored Programs at the University of Wisconsin - Madison.

Kim has been at the University of Wisconsin six years. The UW-Madison received over \$1.0 Billion in grant and contract awards in FY 10, and it consistently ranks in the top five in research expenditures in the NSF's Survey of R&D Expenditures. Total active awards are in excess of \$4.0 Billion.

During the last three years, she has been responsible for the implementation of three major systems supporting research efforts at UW: the Cayuse system to system product for managing grants.gov submissions, the Huron ECRT system for certifying and reporting effort on sponsored projects, and the PeopleSoft system for grants management. In addition, she serves on a number of university committees, including the Research Policy Advisory Committee, Administrative Council, and PI Committee. She is also the representative to the Federal Demonstration Partnership and on the Board of Directors of the Council on Governmental Relations.

Kim is a former president of the National Council of University Research Administrators, and she has served as a member of the NCURA national faculty, teaching the Fundamentals of Research Administration and Sponsored Projects Administration II across the country. She is a contributor to the NCURA newsletter, the Research Management Review, and *Sponsored Research Administration: A Guide to Effective Strategies and Recommended Practices*. She is a recipient of NCURA's national Award for Distinguished Service in research administration and the Award for Outstanding Achievement in Research Administration.

Number of Years in Research Administration: 27

Current and Prior Institutions: University of Kansas, Fred Hutchinson Cancer Research Center, University of Wisconsin – Madison

NCURA Standards Review Expertise Areas: Award Acceptance and Initiation, Award Management, Institutional Infrastructure

Marianne Woods

Marianne Rinaldo Woods, Ph.D., J.D., is the Senior Associate Vice President for Research Administration at the University of Texas at San Antonio and teaches in the College of Public Policy. In her current position she oversees all aspects of the Office of the Senior Associate Vice President for Research Administration which the Office for Grants, Contracts and Industrial Agreements, Office of Post Award Administration, Office for Research Integrity and Compliance, Office for Laboratory Animal Research, Office for Research Advancement, Office for the Management of BSL3 Facilities, and the Office of Commercialization Alliances and Innovation. She is the Research Integrity Officer for the University and is IO for various research compliance committees.

Formerly Associate Vice President of Research at The University of Alabama, she had oversight of all aspects of research administration, including IRB, IACUC, COI, MIS compliance, pre-award, post-award and accounting research administration, technology transfer and the university incubator facility. She has experience developing and negotiating F&A, development of recharge centers and specialized research units, and chemical inventory systems.

Dr. Woods has served as Chair of the IRB, Chair of Intellectual Property Committee, and Chair of the IACUC at various universities.

Dr. Woods is a Board Member on the Council on Governmental Relations (COGR) and serves as a member of the COGR Contract and Intellectual Property Committee. She is a Board member of The University/Industry Demonstration Partnership. She is also past board member of the Biotechnology Association of Alabama; the Texas Society for Biomedical Research; and, the Alabama State EPSCoR Steering Committee. She is Past President of the Texas Technology Transfer Association,

Dr. Woods has served on the National Council of University Research Administrator's (NCURA) Board of Directors. She was currently elected by NCURA region V to serve on the 2012 NCURA Board of Directors. She is immediate past chair of NCURA Region V. Dr. Woods is past co-editor of the NCURA Newsletter, and the former lead faculty on the NCURA Export Controls Seminar Series and the NCURA Fundamentals Program. She is currently lead faculty on Departmental Research Administration Fundamentals.

Number of Years in Research Administration: 30

Current and Prior Institutions: University of Texas at San Antonio, University of Alabama, University of Texas at Arlington, University of Texas at Dallas, California State University, Long Beach, California State University, Fullerton

NCURA Standards Review Expertise Areas: Proposal Development, Award Acceptance and Initiation, Award Management, Research Ethics, Institutional Infrastructure

Assisting the Review Team On-Site and Reader for Review Report

Peggy S. Lowry, NCURA Peer Review Program Coordinator

Peggy serves as the Program Coordinator for the NCURA Peer Review Program and has been involved in over 30 peer reviews of research administration offices, received evaluations of her offices, and taught national workshops on sponsored program assessment. Peggy has prepared self-study documents and participated in institutional accreditation self-studies. She authored the chapter: "Assessing the Sponsored Research Office" (NCURA/AIS *Sponsored Research Administration—A Guide to Effective Strategies and Recommended Practices*) and published: "But the Emperor Has No Clothes On! Or Assessing Your Operation with Fresh Eyes" (NCURA Newsletter).

Peggy served until her retirement in 2007 as Director of Sponsored Programs and Research Compliance at Oregon State University where she oversaw sponsored programs (\$250+ million in awards), non-financial research compliance areas, and served as Conflict of Interest Officer. She returned from retirement to assist by leading the University's new Office of Research Integrity, until 2011 when she retired again. Her career includes 21 years at the University of Illinois--Urbana-Champaign as Assistant Vice Chancellor for Research/Director, with 10 years as a College-level administrator, seven years in predominantly undergraduate universities: Ball State University and Murray State University in Director and Associate Director positions. At Ball State and Murray State she additionally focused on faculty development and institutional incentives for research. She served on numerous university/faculty committees, created/implemented university-wide policies, and engaged in department-central research administrator networking groups.

Peggy has given over 200 national, regional and local presentations and workshops. She has served on numerous national NCURA committees and twice served on their Board of Directors. She served as a NCURA national workshop faculty for Fundamentals of Research Administration and Sponsored Projects Administration Level II, Chair of the Nominating and Leadership Committee and co-Chair of the NCURA newsletter. Peggy received NCURA's national Award for Distinguished Service in Research Administration in 2006. She served several terms on the Board of Directors of the International Society of Research Administrators and received several national awards from that organization. She has been a member of the Council on Governmental Relations.

Number of Years in Research Administration: 38

Current and Prior Institutions: University of Illinois at Urbana-Champaign, Oregon State University, Ball State University, Murray State University

NCURA Standard Review Expertise Areas: Proposal Development, Award Acceptance and Initiation, Research Ethics, Institutional Infrastructure