

University of Montana

FY21 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

University of Montana

Current Unrestricted Revenue & Metrics

REVENUE	FY17	FY18	FY19	FY20	FY21 Budgeted	Difference	
						1yr	5yr
State Support (base)*	\$60,707,067	\$58,505,541	\$59,402,706	\$60,346,832	\$61,862,743	3%	2%
State Support (OTO)				\$717,930	\$600,000	-16%	-
Net Tuition Revenue	\$71,986,490	\$70,972,081	\$66,624,805	\$62,658,835	\$58,508,236	-7%	-19%
Transfers/Other	\$1,646,270	\$1,137,728	\$1,163,550	\$4,322,420	\$5,160,287	19%	213%
Total Operating Revenue	\$134,339,827	\$130,615,350	\$127,191,061	\$128,046,017	\$126,131,266	-1%	-6%
Student FTE	10,477	9,886	9,247	8,653	8,257	-5%	-21%
Resident Students	7,576	7,110	6,661	6,143	5,809	-5%	-23%
Non-resident Students	2,901	2,776	2,586	2,510	2,448	-2%	-16%
Key Metrics							
State % Share	45.2%	44.8%	46.7%	47.1%	49.0%	2%	4%
State Support per Res FTE	\$8,013	\$8,229	\$8,918	\$9,824	\$10,649	8%	33%

- **State % Share – increases to 49%, peers = 55%**
- **State \$\$ per Resident – peer group median = \$9,047**

University of Montana

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Instruction	\$74,259,332	\$71,315,242	\$71,376,568	\$67,244,285	\$64,654,458	-4%	-13%
Academic Support	\$17,042,016	\$16,695,676	\$17,605,602	\$18,891,490	\$17,636,512	-7%	3%
Student Services	\$9,798,865	\$9,849,941	\$10,262,539	\$11,135,649	\$11,814,890	6%	21%
Institutional Support	\$15,638,004	\$12,597,335	\$12,780,918	\$11,991,030	\$14,031,041	17%	-10%
Operation & Maintenance	\$15,460,940	\$15,137,898	\$15,308,303	\$15,663,879	\$15,832,112	1%	2%
Research	\$1,051,700	\$1,326,513	\$1,228,350	\$1,269,585	\$1,197,570	-6%	14%
Public Service	\$1,320,469	\$1,178,702	\$1,115,925	\$1,064,951	\$964,683	-9%	-27%
Scholarships	\$1,462	-\$1,462	\$0	\$0	\$0	-	-
Total CU Exp (net of waivers) →	\$134,572,788	\$128,099,845	\$129,678,205	\$127,260,869	\$126,131,266	-1%	-6%
Student FTE	10,477	9,886	9,247	8,653	8,257	-5%	-21%
Key Metrics							
% Instruction Exp	55%	56%	55%	53%	51%	-2%	-4%
% Instruct/Acad/Stud Ser	75%	76%	77%	76%	75%	-2%	-1%
Expenditures per Student	\$12,845	\$12,958	\$14,024	\$14,707	\$15,276	4%	19%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – down 13% over past 5 years, comprises 51% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 75% BOR target = 70%**
- **Expenditures per Student – 92% of peer group median**

University of Montana

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	631	609	571	561	506	-10%	-20%
Contract Administrators	46	44	24	23	24	5%	-47%
Contract Professionals	139	133	147	152	159	5%	15%
Classified FTE	496	473	450	469	447	-5%	-10%
Total Faculty/Staff	1,312	1,260	1,191	1,204	1,137	-6%	-13%
EXPENDITURES							
Personnel Services	117,380,984	113,600,012	110,530,377	113,111,831	112,929,062	0%	-4%
Total Expenditures <small>(net of waivers)</small>	134,572,788	128,099,845	129,678,205	127,260,869	126,131,266	-1%	-6%
Student FTE	10,477	9,886	9,247	8,653	8,257	-5%	-21%
Key Metrics							
Student to Faculty Ratio	16.6	16.2	16.2	15.4	16.3	6%	-2%
%Personnel Services of Total	87%	89%	85%	89%	90%	1%	2%

- **Student to Faculty Ratio – budgeted for 16 to 1, peers = 18 to 1**
- **Personal Services % Share – budgeted for 90%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

University of Montana

Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY17	FY18	FY19	FY20	FY21 Budgeted	Difference	
						1yr	5yr
BOR Designated	\$2,341,967	\$2,180,533	\$1,878,996	\$2,178,030	\$2,457,950	13%	5%
Resident Discretionary	\$3,101,698	\$3,479,995	\$4,049,437	\$3,958,158	\$5,725,510	45%	85%
Non-resident Discretionary	\$8,114,512	\$9,843,392	\$10,626,371	\$10,025,314	\$9,748,854	-3%	20%
Scholarships	\$0	\$0	\$0	\$0	\$0	-	-
Total Discounts/Waivers/Sch	\$13,558,177	\$15,503,920	\$16,554,804	\$16,161,502	\$17,932,314	11%	32%
Student FTE	10,477	9,886	9,247	8,653	8,257	-5%	-21%
Key Metrics							
Waivers per Student FTE	\$1,294	\$1,568	\$1,790	\$1,868	\$2,172	16%	68%

- **Budgeting for a 11% increase in waivers**
- **Waivers per student: budgeted to increase by \$300 per student**

University of Montana

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21 Budgeted	% Change	
						20 vs 21 Projected	Fall 2020 Census*
Resident Undergrad	6,271	5,783	5,364	4,874	4,669	-4.2%	-7.5%
Resident Graduate	1,305	1,327	1,297	1,269	1,140	-10.2%	1.9%
Non-resident Undergrad	1,657	1,547	1,385	1,228	1,148	-6.5%	-13.1%
WUE	727	663	603	713	734	2.9%	4.4%
Non-resident Graduate	517	566	598	569	566	-0.5%	-0.4%
Student FTE Total	10,477	9,886	9,247	8,653	8,257	-4.6%	-5.5%

*Fall 20 as of 9/14 compared to Fall 19 census (paid/confirmed only)

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -4.6% decrease**
- **Fall 2020: -5.5% compared to Fall 2019 census**