



Minutes

University Budget Model Subcommittee Meeting

November 18, 2019

Agenda: Discussion Regarding Budget Models

Present: Dawn Ressel, Stacey Eve, Tim Edwards, Terri Herron, Jeff Bookwalter, Adrea Lawrence, Jon Harbor, Hillary Stowell, Stacey Eve, Paul Lasiter

Not Present: Liz Stotts, Kinsey Anderson, Daniel Parsons

Discussion continued regarding the components of the budget models. Topics of discussion were:

1. Academics vs Administration: Discussion regarding a desirable split of revenues and spending between Academic units and Administration. No determination was made at this time.
2. Program Codes: OCHE measures Instruction based upon information we provide, and compares each University to a BOR target of 50% of current expenses net of waivers and scholarships. The target for Instruction, Academic Support, and Student Services combined is 70%. The use of indexes for accounting purposes does not necessarily correlate Instruction costs with our discussion of "Academic Units" and program codes are likely not well enough understood across the university.
3. Budget vs Outcomes: Are the budget models we are discussing supporting desired outcomes or just promoting the production of student credit hours? Because state appropriations are based upon students served, financial results are tied to student credit hours. There is a desire to consider outcomes other than student credit hours and non-financial incentives for instructional units, but the challenge is tying outcomes to dollars.
4. Student credit hours vs. FTE majors: Discussion regarding how FTE majors would affect the calculations, and if the budget model based upon student credit hours incentivizes advisors to direct students to take electives in the college of their major, limiting their academic exposure.

5. Program Tuition: Does program tuition consistently address the gap between the cost of programs. Discussion determined that improvements in how the university leverages program tuition is an opportunity for budgeting improvements.
6. Compensated Absences: There is no central pool, so compensated absences are currently funded with vacancy savings.