



Dear Friends,

Greetings from Montana! We are happy to share this newsletter with you. As you will see, the Baucus Institute has continued to innovate and expand its reach even during extremely trying times. That we have done so is a testament to the Institute's fantastic staff, generous supporters, and, of course, Ambassador Baucus's abiding commitment to inspiring young people to commit themselves to public service.

Inside you will read about two new Institute programs, Baucus Leaders Montana and Baucus Climate Scholars, that exemplify our commitment to matching smart, passionate, and caring students with hands-on opportunities to work for lasting and impactful change at local, national, and global levels. You will also learn about the continued growth of our already thriving Department of Public Administration and Policy, which continues to rack up national accolades while graduating students who are ready on day one of their careers to make government work for all Americans. Finally, I want to draw your attention to the piece introducing our new fundraising partner, the Bannack Group. While still new, we are already seeing promising results in raising the funds needed to support and grow our incredible programs.

Thank you as always for your continued interest in and support for the Baucus Institute. We truly could not do it without you!

Sam Panarella, Director

Meet the Inagural Cohort of Baucus Climate Scholars

Modeled after our successful Baucus Leaders program, the Baucus Climate Scholars program builds off of Senator Baucus's long and distinguished bipartisan legislative record in environmental and natural resources matters. We want to honor and continue this legacy by providing opportunities to students with a passion for the environment, natural resources, and the climate to work on the front lines of these issues. This summer, we're placing four University of Montana students as Baucus Climate Scholars with national organizations working on climate and environment issues. Thanks to generous donor support, each Scholar will receive a stipend to cover living and travel expenses during their internship.



Jared Gibbs: American Enterprise Institute

Gibbs is a senior studying economics and philosophy, and will graduate with a master's in environmental philosophy next spring. His AEI internship will include projects working on state-level clean energy policy research as well as research into the conservative case for climate change policy.



Aspen Ward: The Nature Conservancy

Ward is a first-year law student with a B.S. in natural resource conservation. She will work on determining the best practices around policies such as air quality as it relates to smoke and liability that can be implemented at appropriate local, state, and tribal levels in Montana. Ward will be developing specific policy recommendations along with draft legislation and regulations.



Audrey Glendenning: Brookings Institution

Glendenning is a graduate student pursuing an M.S. in resource conservation. At Brookings, she will be part of the Brookings summer internship program and will be working primarily with Adele Morris, the leading global expert on the design of carbon pricing policies.



Raina Woolworth: Ernst & Young

Woolworth is a senior majoring in environmental science and sustainability with minors in climate change studies and Spanish. At Ernst & Young, Woolworth's work will be shared between the Global Sustainability Tax team and the Global Sustainability team in Europe.

Our First Baucus Leaders Montana Cohort Begins Work



Our new Baucus Leaders Montana program begins this summer! Modeled on our successful Baucus Leaders program of Congressional internships in Washington D.C., this program gives University of Montana students in the Department of Public Administration & Policy the opportunity to make a difference closer to home.

In 2021, this first cohort of seven Baucus Leaders Montana will work on project-based learning with offices throughout the state. Thanks to generous donor support, each Leader will receive a stipend to defray costs of housing, travel, course credit, or other related expenses during their fellowships.



Clara Bentler: Montana Department of Justice, Motor Vehicle Division



Ashley Brittner Wells: City of Missoula



Jacqueline Baldwin-LeClair: UM American Indian Governance Institute



Rachael Foe: Missoula County



Renee Kelley: MT Legislative Research & Policy Office



Connor Timpone: MT Nonprofit Association



Cara Grewell: Office of Commissioner of Higher Education

Additional Study Abroad in China Program Planned

Thanks to generous sponsorship from the Wanxiang America Corporation and the China United States Exchange Foundation (CUSEF), the Baucus Institute will be adding a second study abroad program in China in the summers of 2022-2027. The sponsorship of \$100,000 per year for five years means dozens of American students will receive scholarships for a life-changing study abroad opportunity in China.

Officially, the Wanxiang/Baucus Institute Fellows Program was established in late 2019 when the photo below was taken, but the pandemic interrupted all study abroad programs for 2020 and 2021. We are prepared to launch in summer of 2022, with UM students traveling to study comparative U.S./Sino law and policy and climate change for four weeks. They will be in classes alongside Chinese law students, learning from Chinese and American law professors. Additionally, several cultural programs will let students try their hand at Chinese cooking, martial arts, and language. The program will take place in Hangzhou with trips to Beijing and Shanghai.

We are grateful to Wanxiang and CUSEF for their sponsorship and are thrilled to continue introducing even more University of Montana students to China.



Baucus Institute Partnering with the Bannack Group

The Baucus Institute is excited to be working with Bannack Group, LLC, a strategic consulting company specializing in work with nonprofit organizations seeking to "Do More, Better." We are working closely with Jim McCray, Principal, who is also a Managing Partner at Highwood Capital—a national political, business, and 501(c)(4) non-profit consulting firm headquartered in Washington D.C.

"I have known, admired, and respected Ambassador Baucus for numerous years," McCray said. "I am honored to have the chance to work with he and Mel Hanes in promoting Montana's economy, its culture, and creating more and better jobs in Montana through the good work of the Baucus Institute."

McCray is originally from a cattle ranch in Geyser, Montana, and was the President of Montana Associated Students while attending Montana State University. In his career thus far he has advised several U.S. senators, governors, presidential campaigns, national coalitions, and corporations in the business and political arenas. His expertise in political fundraising and his background as a born-and-raised Montanan make him uniquely qualified to work with the Baucus Institute. We're looking forward to what we accomplish together.

MPA Student on Winning International NASPAA Team

Kaitlin Pugh, an MPA student in the Institute's Department of Public Administration and Policy, was a member of the team who took second place at the 2021 NASPAA-Batten Student Simulation Competition. This annual competition is international: the 2021 simulation included nearly 400 students from 120 universities in 30 countries at 4 global sites. Pugh's team included students from Villanova University, Georgetown University, Fundação Getulio Vargas, and Columbia University.

"I had never worked with such a diverse group," said Pugh. "Our team was able to have such a fun time while working on policy decisions."

The theme for the simulation was "Pandemic 2.0" and Pugh said that it was a familiar topic in everyone's lives and gave them a point of connection across their different locations and backgrounds. Pugh served as Prime Minister for their team and noted that "working in a team setting, making decisions under a strict timeline, and presenting findings and suggestions to a large group were all priceless experiences."

"I am so fortunate to have represented our department," Pugh continued, "and I gained so much confidence in my capabilities as I head into graduation this May."

We're so proud of Pugh for this accomplishment and representing the University of Montana on a global scale. She has certainly set the bar high for future MPA students, as the Department plans to continue sending participants to this renowned experiential learning program.





Partnerships with generous donors enable our programs to grow and inspire more students to public service.

Will you join us?

We welcome your contribution and offer many ways to make your tax-deductible donation through the University of Montana Foundation:

- Online at www.baucusinstitute.org
- Mail your check to: UM Foundation, PO Box 7159, Missoula, MT 59807
- Through a donation of stock, gift annuities, or an estate gift

For more information on giving, contact Erin Keenan, Blewett School of Law Development Director, at 406.243.4319 or erin.keenan@supportum.org.

To learn more or share ideas about our programs, contact Sam Panarella, Director of the Baucus Institute, at 406.243.6623 or samuel.panarella@umontana.edu.



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Public service is the most noble human endeavor.

Max